Table 5 – Employee involvement in the use of the methods

|  |  |  |  |
| --- | --- | --- | --- |
| Method | Adoption | Involvement | % |
| Suggestion programs | 76 | 76 | 100.0 |
| Total Quality | 45 | 44 | 97.8 |
| ISO 9000  | 80 | 78 | 97.5 |
| ISO 14000 | 48 | 46 | 95.8 |
| ISO TS16949 | 63 | 60 | 95.2 |
| Troubleshooting groups | 80 | 73 | 91.3 |
| Preventive maintenance | 86 | 76 | 88.4 |
| Just-in-time/Kanban  | 60 | 50 | 83.3 |
| Six Sigma  | 26 | 15 | 57.7 |

Source: Own elaboration.